



If calling, please ask for Democratic Services

Long Term Plan Committee

Thursday 29 June 2023, 1.00pm

Taumata Kōrero, Council Chamber, Greater Wellington Regional Council,
100 Cuba St, Te Aro, Wellington

Quorum: 50 percent of regional councilors and 50 percent of mana whenua members

Members

Councillors

Cr Ponter (Chair)

Cr Bassett

Cr Duthie

Cr Kirk-Burnnand

Cr Lee

Cr Ropata

Cr Staples

Cr Connelly

Cr Gaylor

Cr Laban

Cr Nash

Cr Saw

Cr Woolf

Mana Whenua

Amber Craig

Denise Hapeta

Anahera Nin

Rawiri Smith

Benjamin Wynyard-Terry

Rangitāne o Wairarapa Inc

Ngā Hapū o Ōtaki

Te Rūnanga Toa Rangatira Inc

Ngāti Kahungunu ki Wairarapa Charitable Trust

Port Nicholson Block Settlement Trust

Recommendations in reports are not to be construed as Council policy until adopted by Council

Long Term Plan Committee (A Committee of the Whole)

1 Purpose

Develop and approve Greater Wellington's 2024–34 Long Term Plan Consultation Document and Supporting Information and recommend a final Long Term Plan to Council for adoption.

2 Specific responsibilities

- 2.1 Apply Council's Te Tiriti o Waitangi principles when conducting the Committee's business and making decisions.
- 2.2 Develop priorities and a strategic framework to guide Council's activities and services.
- 2.3 Approve the 2024–34 Long Term Plan Consultation Document and Supporting Information, including the 30-year Infrastructure Strategy and 10-year Financial Strategy.
- 2.4 Oversee consultation on the 2024–34 Long Term Plan Consultation Document and Supporting Information under sections 83 and 93A of the Local Government Act 2002 (the Act), including hearing submissions and deliberations.
- 2.5 Recommend to Council a final 2024–34 Long Term Plan for adoption, including the Annual Plan and rates for 2024–25.

3 Members

- 3.1 All Councillors.
- 3.2 Six mana whenua members, each appointed by Council for their skills, attributes or knowledge that will assist the work of the Long Term Plan Committee.
- 3.3 In making appointments under section 3.2, Council will have regard to the recommendation of each of the six iwi authorities that are signatories to the Memorandum of Partnership 2013 between Te Tangata Whenua ki Te Upoko o te Ika a Māui and Wellington Regional Council Te Pane Matua Taiao.

4 Alternate members and rangatahi observers

- 4.1 The six iwi authorities may each nominate an alternate mana whenua member (with the skills, attributes or knowledge that will assist the work of the Long Term Plan Committee) for appointment by Council.
- 4.2 The Committee allows a rangatahi observer from each of the six iwi authorities.

5 Chair

Council must appoint, from its representatives, the Chair.

6 Speaking rights and voting entitlement

- 6.1 All members of the Committee have full speaking rights and voting entitlements.
- 6.2 If an appointed mana whenua member is unable to attend a Committee meeting, their alternate member may sit at the table, speak and vote in their place.
- 6.3 Rangatahi observers may speak, but may not sit at the table or vote.

7 Quorum

At least 50 percent of Councillors and 50 percent of the mana whenua members.

8 Remuneration and expenses

- 8.1 Each mana whenua member is eligible to receive an annual taxable honorarium of \$6,000 (in addition to Greater Wellington's standard daily meeting attendance allowances and expenses).
- 8.2 Each alternate member is eligible to receive Greater Wellington's standard daily meeting attendance allowances and expenses.

9 Delegations

Council delegates to the Long Term Plan Committee all the powers, functions and duties necessary to carry out the Committee's purpose.

10 Duration of the Committee

The Long Term Plan Committee is discharged on Council's adoption of Greater Wellington's 2024–34 Long Term Plan.

11 Special terms of reference

In exercising its specific responsibilities under section 2, the Committee and all its members must apply the Act's purpose and principles, and Council's *Significance and Engagement Policy*, to its decision-making and recommendations.

Long Term Plan Committee

Thursday 29 June 2023, 1.00pm

Taumata Kōrero - Council Chamber, Greater Wellington Regional Council
100 Cuba St, Te Aro, Wellington

Public Business

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2.	Conflict of interest declarations		
3.	Public participation		
4.	2024-34 Long Term Plan Early-Engagement Insights	23.283	5
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Long Term Plan Committee
29 June 2023
Report 23.283



For Information

2024-34 LONG TERM PLAN EARLY-ENGAGEMENT INSIGHTS

Te take mō te pūrongo

Purpose

1. To provide the Long Term Plan Committee with an analysis of recent community research surveys to give an initial indication of what the community thinks is important to inform the development of the 2024-34 Long Term Plan.

Te tāhū kōrero

Background

2. At its workshop in March 2023, the Long Term Plan Committee (the Committee) discussed what Greater Wellington should focus on over the next ten years. Four initial areas emerged from this discussion: reducing regional greenhouse gas emissions, building resilience to the impacts of climate change, improving equitable outcomes for our community, and improving outcomes for mana whenua and Māori.
3. Greater Wellington officers used these initial focus areas to run a *Have Your Say* Survey 'What's Your 10 Year Vision for the Region' to gauge how the community feel about those proposed focus areas and how Greater Wellington can best deliver on these focus areas. The survey ran 18 April 21 May 2023 and received 584 responses. The *Have Your Say* questions and survey responses are included as [Attachment 2](#).
4. A kid's edition of the survey, targeting children under 12 years old, was also run to seek youth feedback on our priority areas. The survey ran 5 May to 21 May 2023 and received 64 responses. The survey and responses are included as [Attachment 3](#).
5. Greater Wellington has also run several other surveys over the past year which have sought community feedback on issues and matters relevant to the development of the 2024-34 Long Term Plan (LTP). These surveys include the 'Transport Emissions in the Wellington Region' survey in January and February 2023 to assess attitudes and options towards transport emissions and the 'Community Research' survey in March 2023 to gain an understanding of community sentiment toward Greater Wellington and our activities.
6. Officers have used the key results and themes from these three surveys and have consolidated the findings ([Attachment 1](#)). This information is intended to help inform the Committee of community sentiment and to assist in their development of the focus areas of the LTP and is one of a number of inputs to this process.

7. There are a wide range of diverse communities across the Wellington Region, with a wide range of opinions and values. This analysis should not be taken as a full representation of all those nuanced views, but as a high-level indication of what respondents to the surveys think is important. More comprehensive engagement beyond online surveys is needed over the next year as we develop the LTP to ensure we are reaching different communities, particularly ones that we do not typically hear from. Officers will provide regular updates to the Committee on engagement approaches and opportunities.

Te tātaritanga Analysis

Demographic data of surveys

8. All of the surveys forming the analysis provided in **Attachment 1** (apart from the kid's edition) collected demographic data including age, gender, location, and ethnicity.
9. Community Research surveys were weighted for age, gender, location, and ethnicity, which ensures that the responses are representative of the Region.
10. The Transport Emissions survey was weighted for age, gender and location. It was not weighted for ethnicity, and the majority of the respondents identified as New Zealand European (83%), compared to Māori (3.6%) and Pacific Peoples (0.5%).
11. The 'What's Your 10 Vision for the Region' survey was not weighted. The majority of survey respondents identified their ethnicity as New Zealand European (75%), compared to Māori (9.7%) and Pacific peoples (1.3%). Of the respondents, over half (52%) identified as being under 44 years old, with 3.6% being under 18 years old, and 22% under 24 years old. The respondents were relatively representative geographically, but with more representation from Wellington based respondents.
12. The full summary of demographic data for all the surveys (including the unweighted demographics data for the Transport Emissions survey and Community Research survey) is provided in **Attachment 1**.

Draft Organisation Focus Areas

13. The respondents in the 'What's Your 10 Year Vision for the Region' survey indicated strong support for Greater Wellington's initial focus areas.
14. Respondents indicated strong agreement to the two proposed focus areas on climate change; 'reducing regional greenhouse gas emissions' and 'building resilience to the impacts of climate change'. In the kid's edition, reducing pollution and being prepared for emergencies were considered the two most important actions Greater Wellington could take. This support for climate action is also emphasised in the Community Research survey where respondents indicated the outcome of 'resilient and adaptable communities in a changing climate' is very important (net importance of 82%).
15. The focus area of 'improving equitable outcomes for our community' was new from the 2021-31 Long Term Plan, however still received equally strong agreement from respondents alongside the other three proposed focus areas.

16. Respondents also supported the ‘improving outcomes for mana whenua and Māori’ focus area. This support was emphasised in the Community Research survey where respondents indicated that the outcome of ‘meaningful partnerships with mana whenua’ is important (net importance of 52%).

Delivering on Community Outcomes

17. The Community Research survey asked respondents about the community outcomes that Greater Wellington delivers on including social, economic, cultural, and environmental outcomes (full list of outcomes in **Attachment 2**).
18. In the survey, most respondents agreed that the community outcomes Greater Wellington is working to achieve are important (all outcomes had a net importance of over 50%).
19. However, most respondents indicated that these outcomes are not currently in a good state, and Greater Wellington needs to do more to deliver on them. The only exception to this is the outcome of “protected flourishing native bird, animal and plant life” where 63% of respondents agree it is in a good state.

How we deliver on our Focus Areas and Outcomes

20. Across the four surveys there were several themes that emerged on how Greater Wellington can deliver on our Focus Areas, and on our Community outcomes.
21. ***Developing a sustainable economy*** emerged as an important way to deliver on our focus areas and outcomes. In the ‘Community Research’ survey respondents indicated that the outcome of ‘strong and sustainable regional economy’ is very important (net importance of 86%).
22. ***Delivering frequent, high quality, accessible and affordable public transport*** also emerged as a key method to deliver on our focus areas and outcomes. In the ‘What’s Your 10 Year Vision for the Region’ survey, respondents ranked this as the best way to reduce regional emissions over the next 10 years. In the ‘Regional Transport’ survey respondents agreed that improved frequency, coverage, quality, and cost of public transport is how the Wellington Region should reduce vehicle emissions. Respondents to the ‘What’s Your 10 Year Vision for the Region’ survey also indicated that public transport is key to ensuring equitable outcomes for our communities, mainly through increasing accessibility and adding more services in low socio-economic areas.
23. ***Concern for climate change*** was evident in the surveys, and there was support for addressing climate change through environmental restoration. Respondents in the ‘Community Research’ survey ranked preparing for climate change as the highest priority outcome. As well, protecting and enhancing our native environment was identified in the ‘What’s Your 10 Year Vision for the Region’ survey as a key method to reduce regional emissions (ranked second best after public transport) and adapt and build resilience to the impacts of climate change (ranked second best to building climate resilient infrastructure).

24. **Partnering with mana whenua** was also important in how we deliver on our focus areas and outcomes. ‘Meaningful partnerships with mana whenua’ had an overall importance of 52% in the Community Research survey. Respondents in the ‘What’s Your 10 Year Vision for the Region’ survey indicated that the best way to improve outcomes for mana whenua and Māori is to meet the expectation of partnership with mana whenua and improve engagement with Māori across the Region.

Ngā Take e hāngai ana te iwi Māori Implications for Māori

25. This report was written based on analysis of four community surveys. These surveys all included questions asked the community about how we should be improving outcomes for mana whenua and Māori.
26. This information is one of a number of inputs to the 2024-34 Long Term Plan. However more work is needed over the next year to work with our mana whenua partners and engage with Māori in the Region to guide the final plan.
27. The Report only captures the view of the respondents to the four surveys. While many of the surveys were weighted to ensure accurate representative of the Wellington Region, more work needs to be done to work with our mana whenua partners so they are included in the decision-making, and to engage the Māori in our Region to ensure their views are captured.

Ngā tūāoma e whai ake nei Next steps

28. The Committee will use the information in this Report to inform the development of the 2024-34 Long Term Plan over the next year.
29. Greater Wellington will continue to engage with the community over the next year on what should be included in the 2024-34 Long Term Plan, including a special consultative procedure in early-2024 on the draft 2024-34 LTP.

**Ngā āpitihanga
Attachments**

Number	Title
1	Analysis Report 2024-34 Long Term Plan Early-engagement
2	What’s your 10 Year vision for the Region survey - summary
3	Kids Edition survey whats your vision for the Region - summary

**Ngā kaiwaitohu
Signatories**

Writer	Rebecca Gillett – Kaitohutohu Advisor Planning and Reporting
Approvers	Alex Smith – Kaiwhakahaere Matua Manager, Corporate Planning and Reporting Zofia Miliszewska – Kaiwhakahaere Matua Head of Strategy and Performance Luke Troy – Kaiwhakahaere Matua Rautaki Group Manager Strategy

He whakarāpopoto i ngā huritaonga Summary of considerations
<p><i>Fit with Council's roles or with Committee's terms of reference</i></p> <p>The Long Term Plan Committee is responsible for developing and approving Greater Wellington's Long Term Plan Consultation Document and Supporting Information and recommending a final Long Term Plan to Council for adoption. It is relevant for the Committee to be informed of community sentiment to inform their development of the 2024-34 Long Term Plan.</p>
<p><i>Contribution to Annual Plan / Long Term Plan / Other key strategies and policies</i></p> <p>The analysis contained in this report will be used to inform the Committee's development of the 2023-24 Long Term Plan.</p>
<p><i>Internal consultation</i></p> <p>The four surveys included in this report were developed and run by teams across the organisation. The analysis for this report was done by the Strategy and Performance team with support from the Customer Engagement team.</p>
<p><i>Risks and impacts - legal / health and safety etc.</i></p> <p>There are no specific risks or impacts arising from this report.</p>

2024-34 Long Term Plan Early-engagement

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Attachment 1 to Report 23.283

Introduction

Greater Wellington runs many different surveys to get an understanding of what the respondents think is important, and to guide how we deliver our services. These surveys give us an indication of their needs and priorities of the survey respondents at the time.

As we develop our 2024-34 Long Term Plan this information is one of a number of inputs to inform decision-making.

This Report draws on several different surveys carried out across our community this year, to provide an indication of what our Region thinks is important and inform the development of the 2024-34 Long Term Plan.

Attachment 1 to Report 23.283

Section 1: Survey Methodology

This section provides an overview of the methodology and demographics of the four surveys being analysed in this report.

What’s your 10 year vision for the Region?

Purpose

The purpose of this survey was to understand what the community opinion on our emerging focus areas and how we should implement them in our work over the next 10 years.

Methodology & Demographics

Online survey through Greater Wellington’s ‘Have Your Say’ website and distributed through Greater Wellington’s social media platforms over a 5-week period.

They survey ran for 5 weeks from 4 April – 21 May 2023 and received **584 responses**. These results were not weighted, and all the demographics can be found below.

There was also a kid’s edition of this survey with 68 responses from children 8 – 11 years old. Demographics were not collected in the kid’s edition survey.

Demographics

Ethnicity

Ethnicity	Number	Percentage
NZ European	473	75.0%
Māori	61	9.7%
Pacific Peoples	8	1.3%
Indian	8	1.3%
Chinese	13	2.1%
African	6	1.0%
Middle Eastern	1	0.2%
Latin American	4	0.6%
Another ethnicity	57	9.0%

Gender

Gender	Number	Percentage
Female	288	51%
Male	253	44.8%
Another gender	11	1.9%
Prefer not to answer	13	2.3%

Location

Ethnicity	Number	Percentage
Wellington City	290	51.1%
Hutt Valley	84	14.8%
Kāpiti Coast	58	10.2%
Porirua	45	7.9%
South Wairarapa	29	5.1%
Upper Hutt	23	4.0%
Masterton	20	3.5%
Carterton	18	3.2%
Tararua	1	0.2%

Age

Age	Number	Percentage
Under 18	20	3.6%
18-24	105	18.7%
25-34	84	14.9%
35-44	86	15.3%
45-54	125	22.2%
55-64	61	10.9%
65-74	61	10.9%
75-84	18	3.2%
95+	0	0.0%

Attachment 1 to Report 23.283

Transport emissions in the Wellington Region

Purpose

The purpose of this survey was to assess attitudes and opinion towards transport and vehicle emissions in the Wellington region and understand opinions on investment priorities.

Methodology

The online survey was conducted using the Greater Wellington Regional Council’s Greater Say Panel supplemented by "opt-ins" from links on Facebook and was directed to people living in the Wellington Region.

The survey ran from 27 January - 7 February 2023 and received **2,084** responses.

Demographics

The sample has been weighted on age, gender, and location to reflect the region. It was not weighted by ethnicity. Below are the unweighted results.

Ethnicity

Ethnicity	Number	Percentage
NZ European	1740	85.3%
Māori	75	3.6%
Pacific Peoples	11	1.3%
Middle Eastern/Latin American/African	11	0.5%
Another ethnicity	205	9.8%

Gender

Gender	Number	Percentage
Female	898	43.1%
Male	1,154	55.4%
Another gender	32	1.5%

Location

Ethnicity	Number	Percentage
Wellington City	1,142	54.8%
Kāpiti Coast	190	9.1%
Porirua	150	7.2%
Wairarapa	131	6.3%
Upper Hutt	150	7.2%

Age

Age	Number	Percentage
16-24	60	2.9%
25-34	221	10.6%
35-44	384	18.4%
45-54	457	21.9%
55-64	507	24.3%
65-74	333	16.0%
75+	122	5.9%

Attachment 1 to Report 23.283

Community Research survey

Purpose

The purpose of this survey was to gain an understanding of what the community think about what Greater Wellington and Metlink do.

Methodology

This is an online survey run annually by Kantar Public. Results are post weighted to be representative of the regional population by age, gender, and location.

The survey ran from 1 March – 20 March 2023 and received **1,000** responses.

Demographics

The sample has been weighted on age, gender, ethnicity, and location to reflect the region. Below are the unweighted results.

Ethnicity

Ethnicity	Number	Percentage
NZ European	1740	68%
Māori	75	11%
Pacific Peoples	11	5.2%
Middle Eastern/Latin American/African	11	9.8%
Another ethnicity	205	5.9%

Gender

Gender	Number	Percentage
Female	527	52.7%
Male	473	47.3%

Location

Ethnicity	Number	Percentage
Wellington City	350	35.0%
Kāpiti Coast	200	20.0%
Porirua	200	20.0%
Wairarapa	50	5.0%
Hutt Valley	200	20.0%

Age

Age	Number	Percentage
18-39	297	29.7%
40-59	384	38.4%
60+	319	31.9%

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Section 2: Analysis

Community outcomes

The community research survey shows that most of respondents agree with the outcomes we are working to achieve. All the outcomes had a net importance of over 50%, with the highest outcome being 'healthy water for the environment and our people', at a net importance of 92%.

However, respondents also feel that most of these outcomes are not in a good state, and Greater Wellington need to do more to deliver them. In every outcome except one, less than 50% of respondents agreed that Greater Wellington is achieving that outcome. The only exception is "protected and flourishing native bird, animal and plant life" where 63% of respondents agree that it is in a good state, and 50% agree that Greater Wellington is doing a good job of achieving this outcome.

The outcomes with the least agreement that we are doing well are "meaningful partnerships with mana whenua" (17% agreement) and "resilient and adaptable communities in a changing climate" (19% agreement). These two outcomes link directly to our emerging focus areas ('adapting and building resilience to the impacts of climate change' and 'improving outcomes for mana whenua and Māori'), possibly emphasising the need to focus on them.

It is also important to note that the low agreement for the 'meaningful partnerships with mana whenua' outcome may be due to a lack of understanding, with 53% respondents indicating they don't know how well Greater Wellington is achieving this outcome.

Emerging focus areas

The "What's Your Vision for your Region?" survey asked the community whether they agree with our draft emerging focus areas, and how they think we should focus on them in our work. The survey found that most of the respondents support our draft emerging focus areas and have ideas on how we should implement them.

Respondents are very supportive of both climate change focus areas: 76% of respondents agree that reducing regional greenhouse gas emissions should be a focus area, and 83% agree that adapting and building resilience to the impacts of climate change should be a focus area. The support for climate action is also reflected in the Community Research survey where "resilient and adaptable communities in a changing climate" as an outcome has a net importance of 82%.

Despite "improving equitable outcomes for our community" being a newly proposed focus area, 81% of respondents agree that this should be a focus area for Greater Wellington. While not directly related, "a strong and sustainable economy" had the second highest level of importance in the Community Research survey (net importance of 86%), second only to 'healthy water for the environment and our people' (92%).

The 'improving outcomes for mana whenua and Māori' focus area had similar support to the other focus areas (63%). Agreement for this focus area is supported by the Community Research survey, where 'meaningful partnerships with mana whenua' as an outcome had a net importance of 52%.

In the early engagement for the 2021-31 Long Term Plan, 52% of respondents said that 'Improving outcomes for mana whenua and Māori' was extremely important or very important. While not directly comparable, it is interesting to look at alongside current results.

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Delivering on outcomes and focus areas

Overall, we've heard from these surveys that most of the community believe that the outcomes we work towards are important and that we are focusing on the right things, but more work needs to be done.

This next section looks at how the community would like to see Greater Wellington deliver on our focus areas and outcomes over the next 10 years. In the 'What's Your Vision for the Region' survey, respondents indicated what they believe we should do to deliver on our focus areas over the next 10 years, and in the Regional Land Transport survey respondents indicated how we should be delivering transport services.

Ensuring sustainable economic outcomes

A key message from the surveys was the importance of economic outcomes to the community. 'A strong and sustainable regional economy' showed a net importance of 86% in the Community Research survey, which was second only to 'healthy water for the environment and our people' (92%). When asked to prioritise the community outcomes, 'a strong and sustainable regional economy' had 56% of the respondents putting it in their top 3 outcomes, which is second only to preparedness for climate change (62%).

In the 'What's Your Vision for the Region' survey, there was strong support for having 'ensuring equitable outcomes for our community' as a focus area (81%), and the respondents ranked 'keep rates affordable' as the third highest way to deliver on that focus area (average ranking of 4.4 out of 10 – where a ranking of 1 is most important and 10 least important). Further to this, the feedback on our proposed Annual Plan 2023/24 showed many people concerned about the rates increases in a cost of living crisis.

Promoting a sustainable economy can be done throughout all our emerging focus areas and is important to consider as we deliver our work.

Delivering Public transport

Across all the surveys, public transport is a key focus for the community. The 'What's Your Vision for the Region' showed that the community think that we should be using the delivery of public transport to implement our focus areas.

Reducing regional greenhouse gas emissions

In the 'What's Your Vision for the Region' survey, the highest ranked method for reducing regional greenhouse gas emissions was 'improve frequency, quality, and affordability of public transport' (an average ranking of 2.5 out of 10, with 1 being the most important, 10 being the least important). This was the highest ranked option across all four emerging focus areas. This finding is supported by the Regional Transport survey, where 93% of respondents agree that improved frequency, coverage, quality, and cost of public transport is how the Wellington Region should reduce vehicle emissions.

In the "What's Your Vision for the Region" survey, the option of 'continuing to reduce public transport emissions' to reduce regional greenhouse gas emissions has an average ranking of 4.77 out of 10, which was the lowest ranked public transport option.

These results suggest that while reducing our fleet emissions is important, the best way to achieve regional (rather than corporate) emission reduction is to get more people using public transport. However, it is important to note that 'continuing to reduce public transport emissions' was still ranked relatively high in comparison to the other options for reducing regional greenhouse gas emissions, so is still important to respondents.

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In the Kids Edition of the ‘What’s Your Vision for the Region’ survey, ‘less pollution’ (particularly from cars) came out strongly both when asked to rank the importance of actions, and when asked what they want the Region to look like when they are an adult.

The Regional Land Transport survey found that the top incentives for people to use public transport is to improve the reach, frequency, and quality of public transport (92% of respondents), reduce public transport fares (84%) and more regular, subsidised inter-city public transport services connecting small towns in the Region (80%).

Ensuring equitable outcomes for our community

The highest ranked methods for improving equitable outcomes for the community was to ‘improve public transport services in low socio-economic areas’ (average ranking of 3.5 out of 10), followed closely by ‘improve accessibility in our public transport network’ (average ranking of 3.6 out of 10). These results indicate that the community think changes in our public transport system are the best ways to not only reduce emissions but ensure equitable outcomes for our community as well.

While the Regional Transport Survey was more focused on reducing emissions than achieving equitable outcomes, the survey did emphasise how improving the accessibility and affordability of public transport would be a key incentive for people to use it more often.

Public transport as an outcome

While public transport was indicated as an important way to deliver on our focus areas in the ‘What’s Your Vision for the Region’ survey, it was not ranked as the most important community outcome in the Community Research survey.

When respondents were asked how important each outcome is in the Community Research survey, environmental and economic outcomes showed higher levels importance than a safe sustainable public transport network. Further to this, when respondents were asked to prioritise the community outcomes, only 41% put the public transport outcome in their top 3, compared to 62% for community preparedness for climate change and 56% for sustainable economy.

Overall, these results suggest that suggest that public transport is very important to the community, however when asked to prioritise, the environmental and economic outcomes are more important. Public transport could be viewed as the best way to deliver on those important environmental and economic outcomes, and on our emerging focus areas of reducing greenhouse gas emissions and ensuring equitable outcomes.

Environmental Restoration

Protecting and enhancing our environment came out strongly both in our community outcomes, and how we should be working towards our focus areas.

Environmental outcomes

The community outcome with the highest importance was “healthy waters for the environment and our people” (92%). This is closely followed by “Protected and flourishing native bird, animal and plant life” (85%) and “Protect and manage land use for future generations” (83%). Clearly our environmental outcomes are very important to the community.

Adapting and building resilience to the impacts of climate change

These environmental outcomes have higher levels of importance than “Resilient and adaptable communities in a changing climate” (82%), however when asked to prioritise the community outcomes, being prepared for the impacts of climate change was ranked the highest outcome with 62% of respondents putting it in their top 3.

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This shows that preparing for climate change is clearly a concern for the community, and that is supported by the feedback received in the 'What's Your Vision for the Region' survey which showed strong agreement (81%) that 'adapting and building resilience to the impacts of climate change' should be a focus area for Greater Wellington. '

In the Kids Edition of the 'What's Your Vision for the Region' survey, when asked to rank the importance of different actions, "better prepared for emergencies and natural disasters" was the second highest ranked action (second only to 'less pollution'). This was also evident in some of the open text responses when asked what they would like to see change by the time they are an adult. One respondent put "climate change has stopped because people are now being more responsible", while another put "being ready for emergencies".

When asked how Greater Wellington should adapt and build resilience to the impacts of climate change, "building climate resilient infrastructure" had the highest average ranking (2.9 out of 10), followed closely by 'restore the native environment' (average of 3.3 out of 10), and flood protection (average of 3.5 out of 10).

Reducing regional greenhouse gas emissions

'Restoring the native environment' was also ranked highly as a method for reducing regional greenhouse gas emissions (average ranking of 3.9 out of 10). This option had the second highest ranking on how to reduce regional greenhouse gas emissions (second only to improving the frequency, quality, and affordability of public transport). This finding suggests the community sees restoring the native environment as an important way to not only adapt to climate change but also reduce emissions.

Partnership with mana whenua

'Meaningful partnerships with mana whenua' had an overall importance of 52% in the Community Research survey, yet when asked to prioritise the outcomes only 9% of respondents put this outcome in their top 3.

This result may be due to a lack of understanding from the community. In the Community Research survey 51% of respondents said they don't know whether this outcome is in a good state, and 53% said they don't know how well Greater Wellington is delivering on this outcome.

There is clear support for 'improving outcomes for mana whenua and Māori' in the 'What's Your Vision for the Region' survey, with 63% of respondents agreeing it should be a focus area. When asked what Greater Wellington should do to prioritise improving outcomes for mana whenua and Māori, the answers are centred around partnership with mana whenua and engagement with Māori. The two highest average ranking options were to 'meet the expectation for partnership with mana whenua' (an average ranking of 2.9 out of 10) and 'improve our engagement with Māori across the Region' (an average ranking of 2.8 out of 10).

These results suggest that more communication is needed around what we are doing to improve outcomes for mana whenua and Māori, and that in this space the community wants us to focus on partnering with mana whenua and engaging with Māori to listen to what they want and need, rather than determining it ourselves.

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Conclusion

Overall, these four surveys tell a story of what our community thinks is important. The community agree on the outcomes we are working to achieve and what we are prioritising to achieve them, however there is a perception that we need to do more. There is concern around affordability and preparing for the impacts of climate change.

To address these concerns, and to better deliver our outcomes, we should focus on delivering our public transport in a way that makes it easier and more affordable for our communities, and we should continue to centre environmental restoration in everything we do. Across all this work, we should listen to our mana whenua partners and engage with Māori in the Region on how they can be involved and improve outcomes.

What's your vision for your Region?

Testing strategic priorities for 2024-34 LTP

Long Term Plan Committee Workshop
1 June 2023

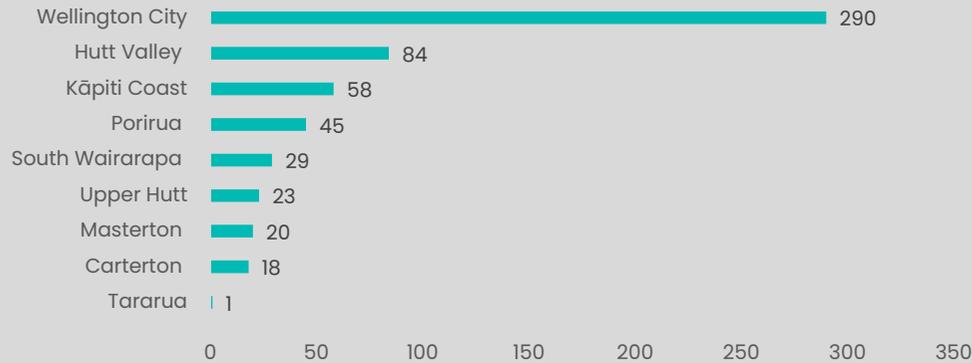


584 Survey respondents

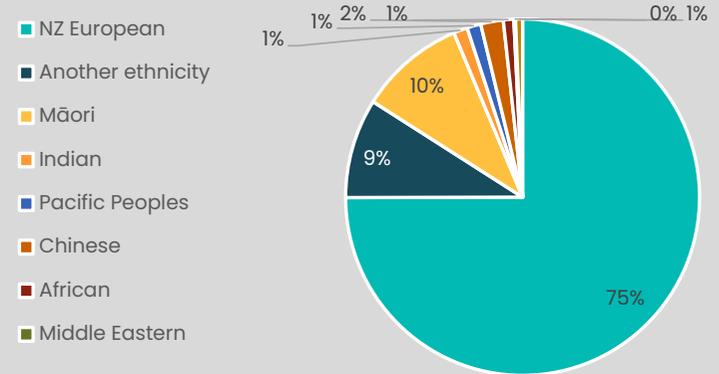
3.1K Visits to the page

5 weeks of survey being live

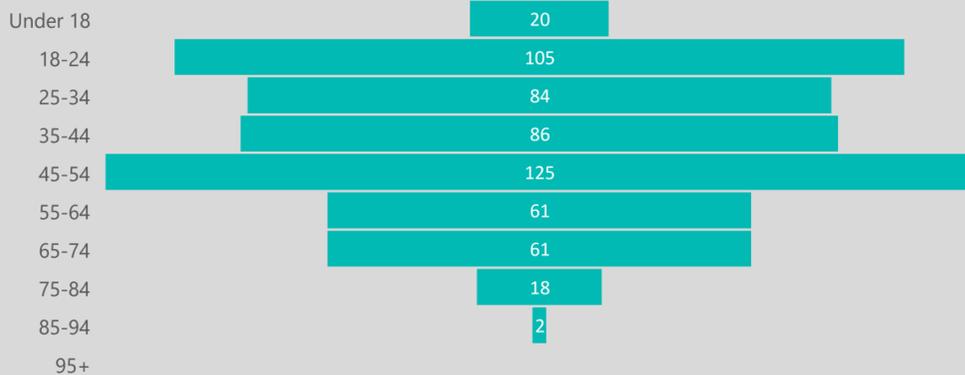
AREA OF THE REGION



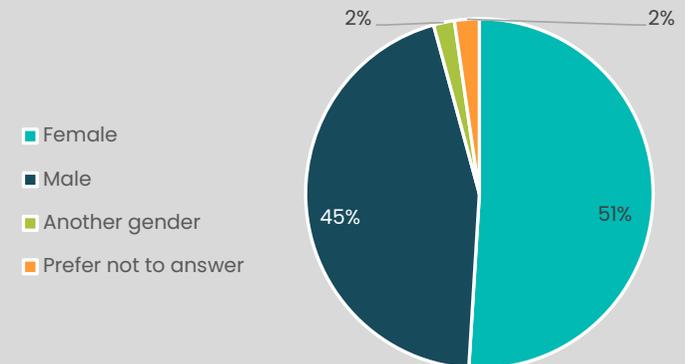
ETHNICITY



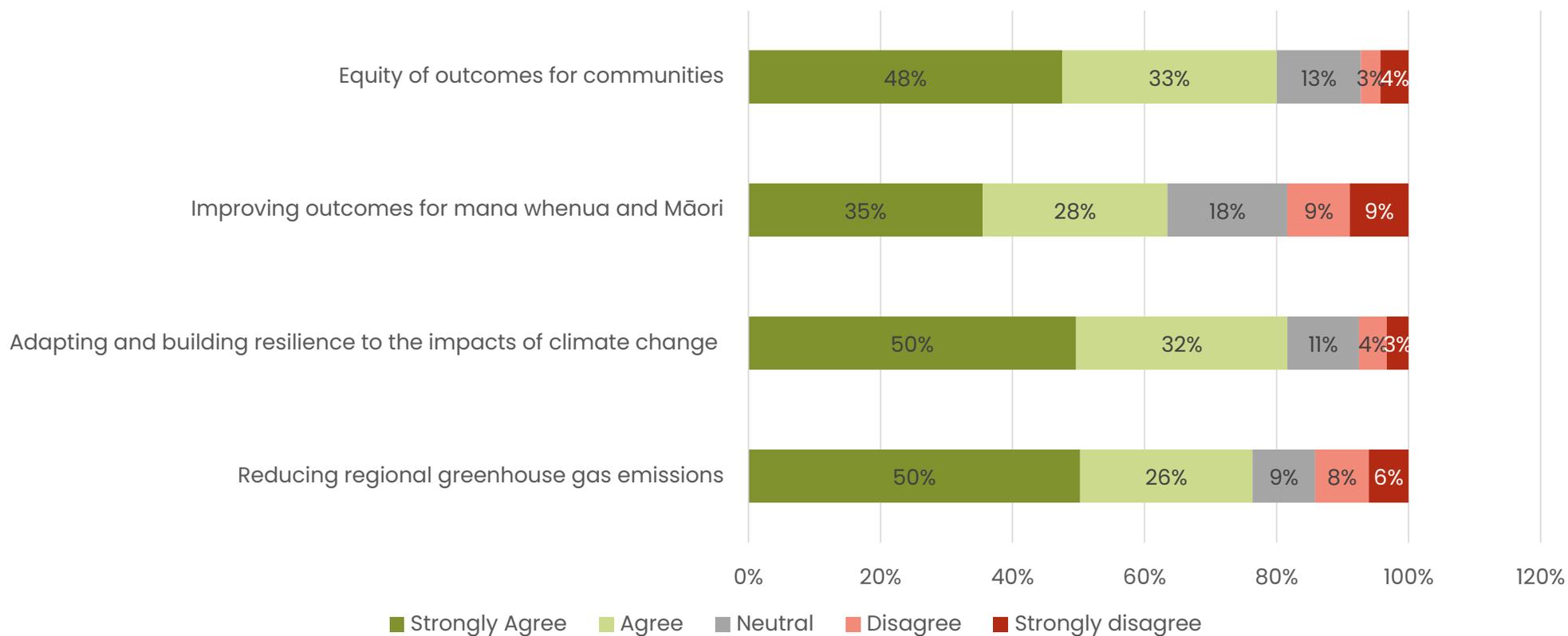
AGE DISTRIBUTION



GENDER

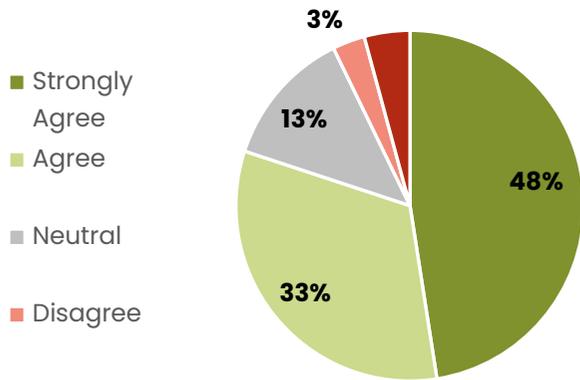


Majority of respondents agree with the strategic priorities



Equity of outcomes for communities

Do you agree with this priority?

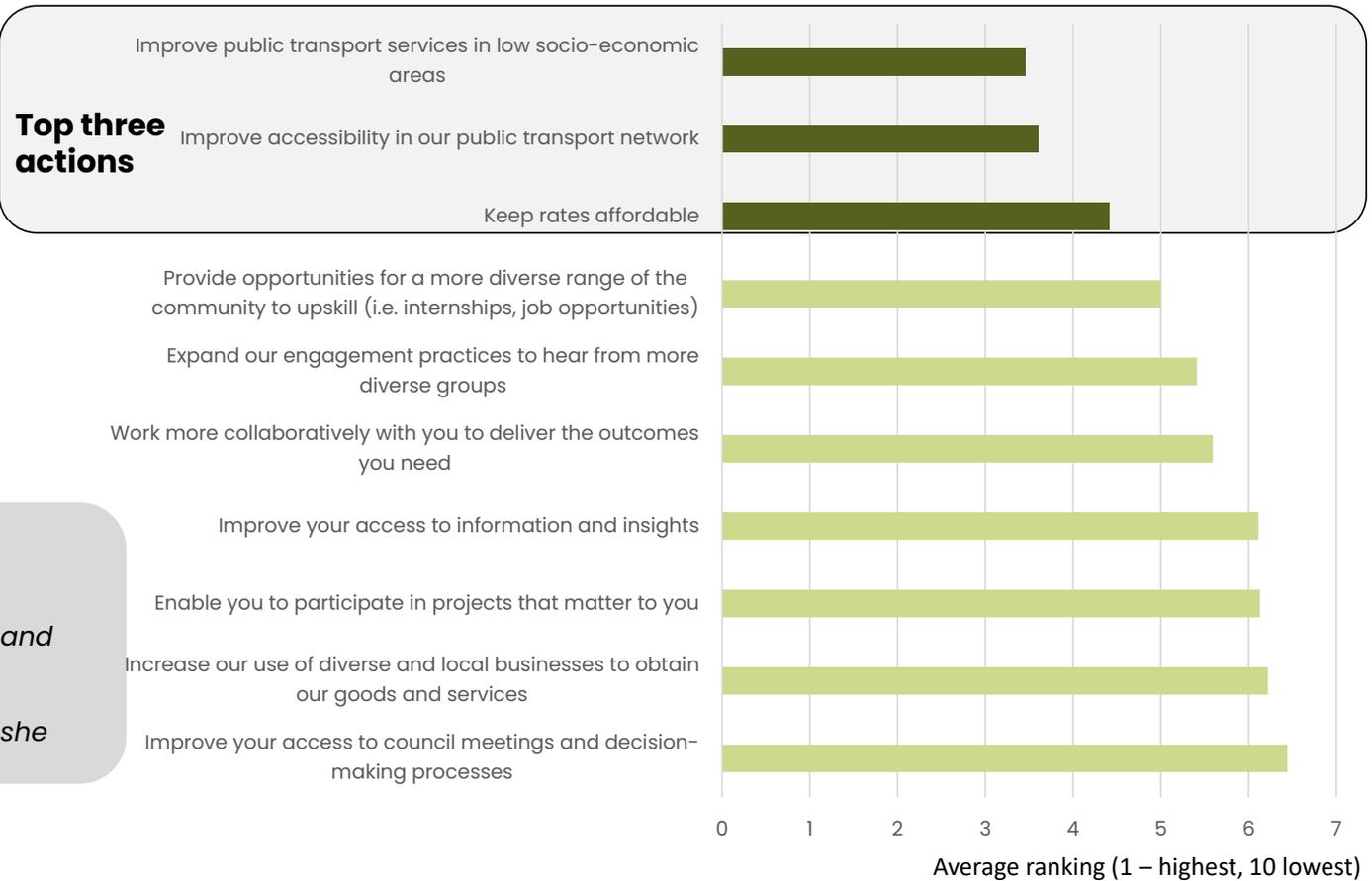


"Rates are too expensive as it is. It's impossible for millennials"

"Make public transport free, especially for students and community service card holders."

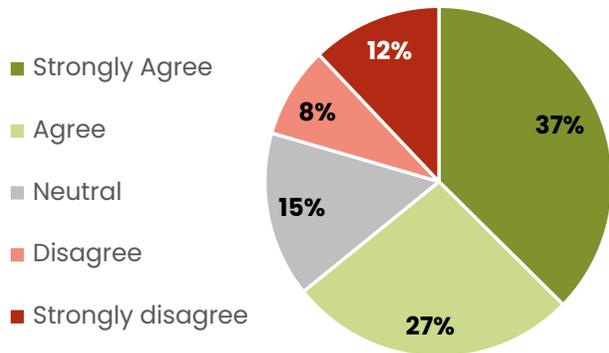
"Listen when public speak. Listen to the whenua for she speaks also."

How would you like to see Greater Wellington implement this priority?

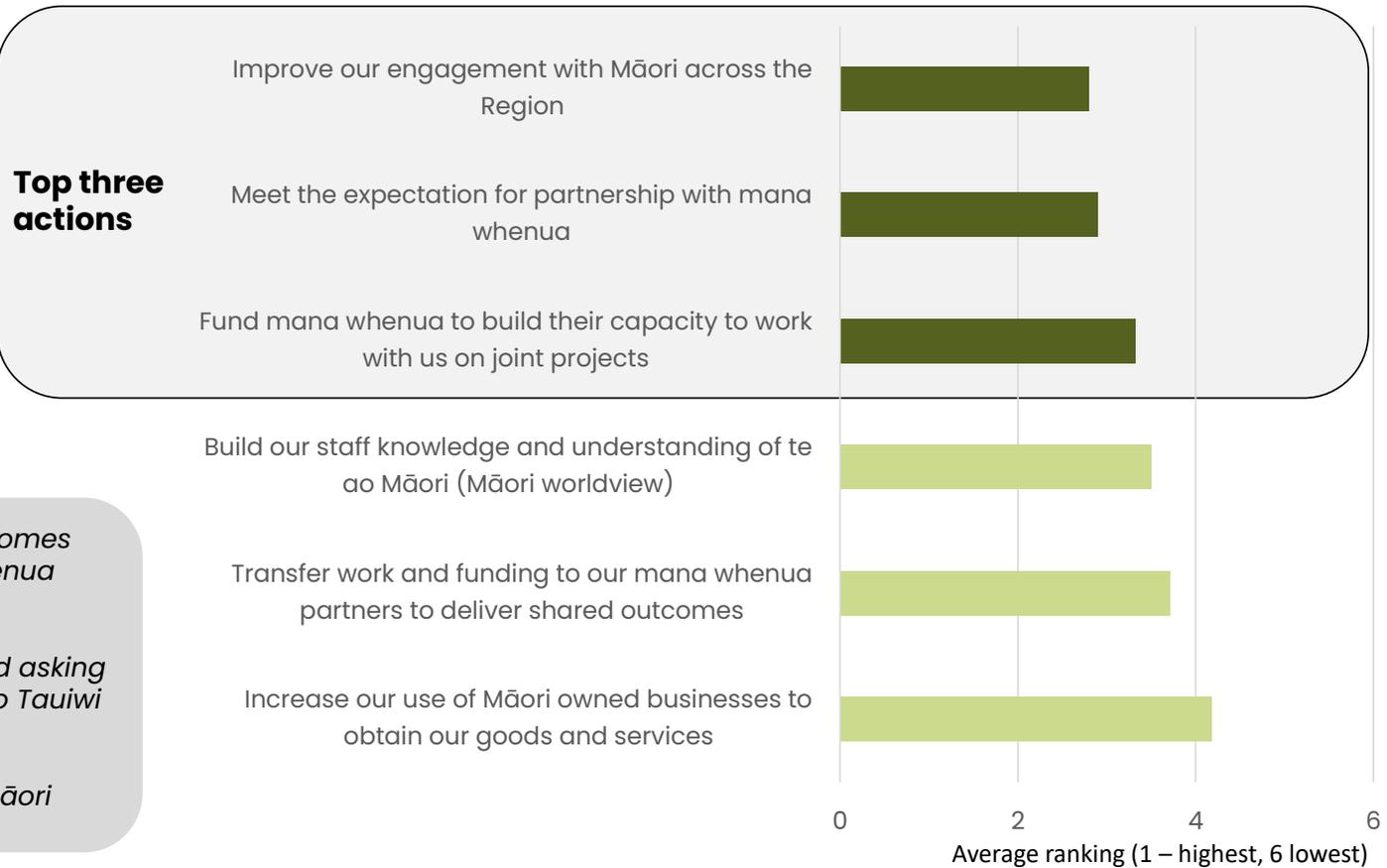


Improving outcomes for mana whenua and Māori

Do you agree with this priority?



How would you like to see Greater Wellington implement this priority?



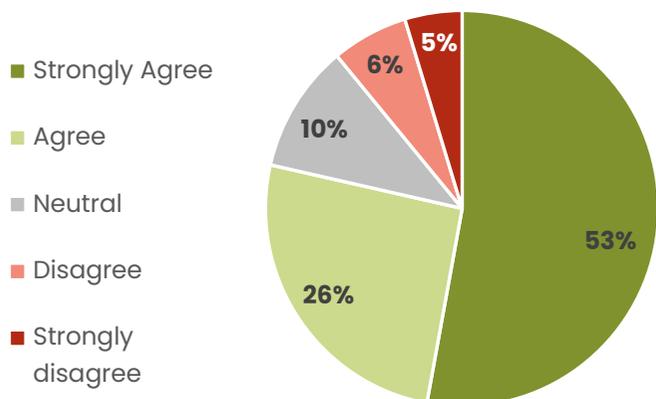
“Focus engagement resources on improving outcomes for lower socio-economic areas where mana whenua live.”

“It all starts with engaging with Mana Whenua and asking them what they want or need. It must not be up to Taiwiwi or Pākehā to make those decisions unilaterally.”

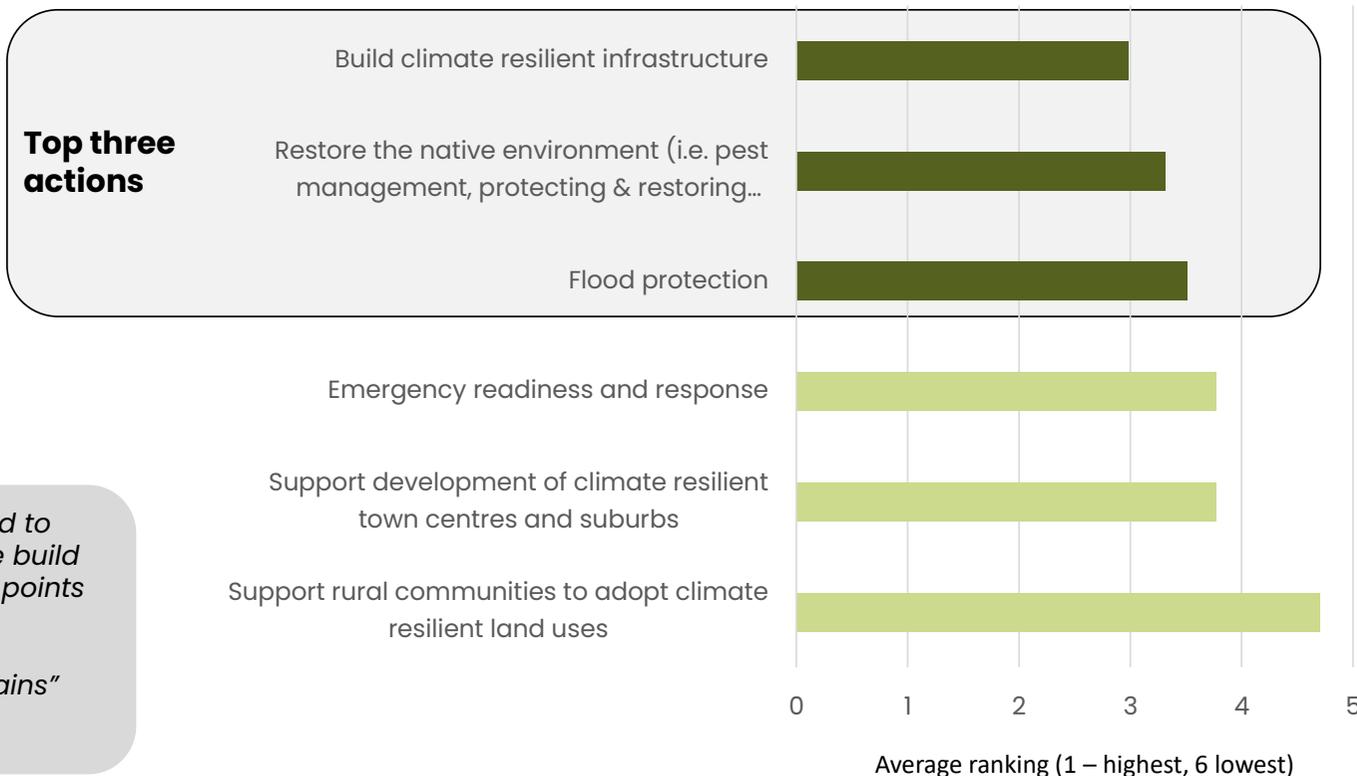
“You should specifically ask mana whenua how Māori can be leading these initiatives ”

Adapting and building resilience to the impacts of climate change

Do you agree with this priority?



How would you like to see Greater Wellington implement this priority?



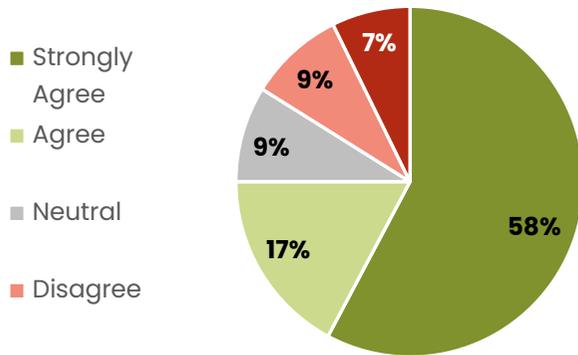
“Ensure that we build infrastructure that is designed to cope with extreme weather events. Ensure that we build resiliency into networks so that there are no single points of failure”

“Encourage residential building away from floodplains”

“Protecting our rivers and streams”

Reducing regional greenhouse gas emissions

Do you agree with this priority?



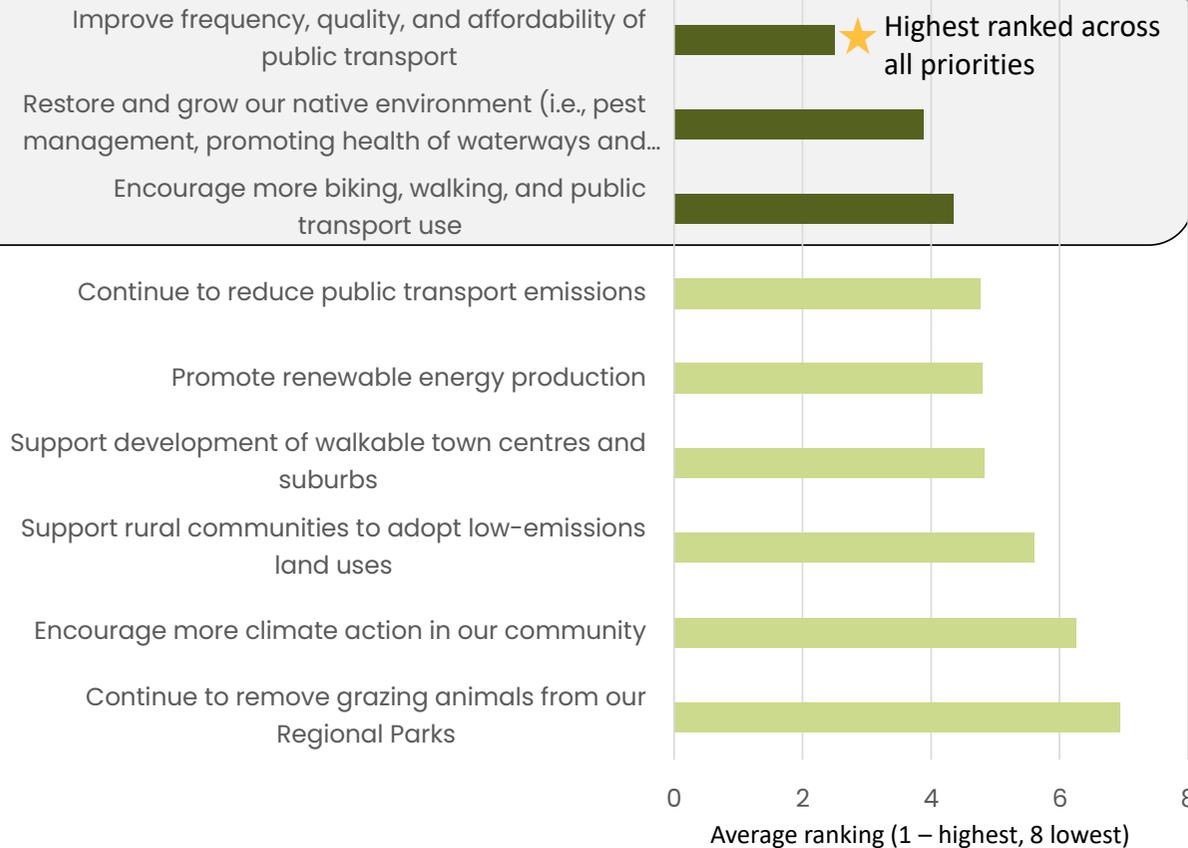
“Make public transport more reliable, more regular, cheaper and easier to use.”

“Restore native environment could be supported by further planting trees but also restoring our seaweed forests to increase our potential for carbon capture”

“Public transport, and other non private vehicle transport, should be the priority. Then decreasing emissions from agriculture”

How would you like to see Greater Wellington implement this priority?

Top three actions



What's your vision for your Region?

Kids Edition!

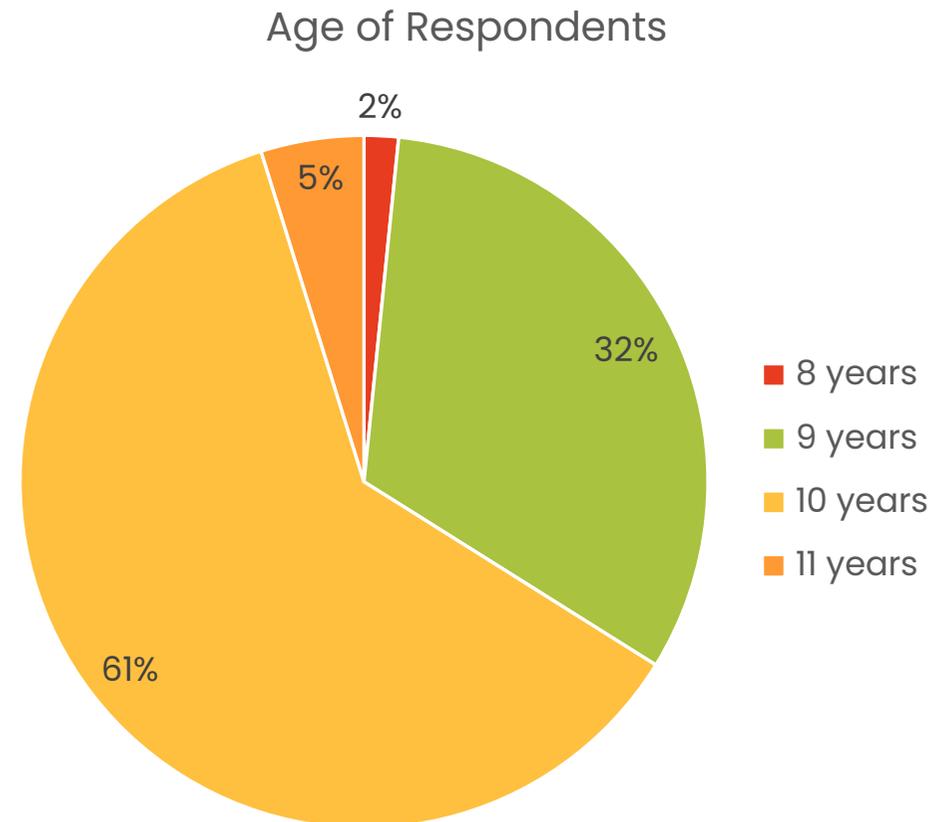
Testing strategic priorities for 2024-34 LTP

Long Term Plan Committee Workshop
1 June 2023



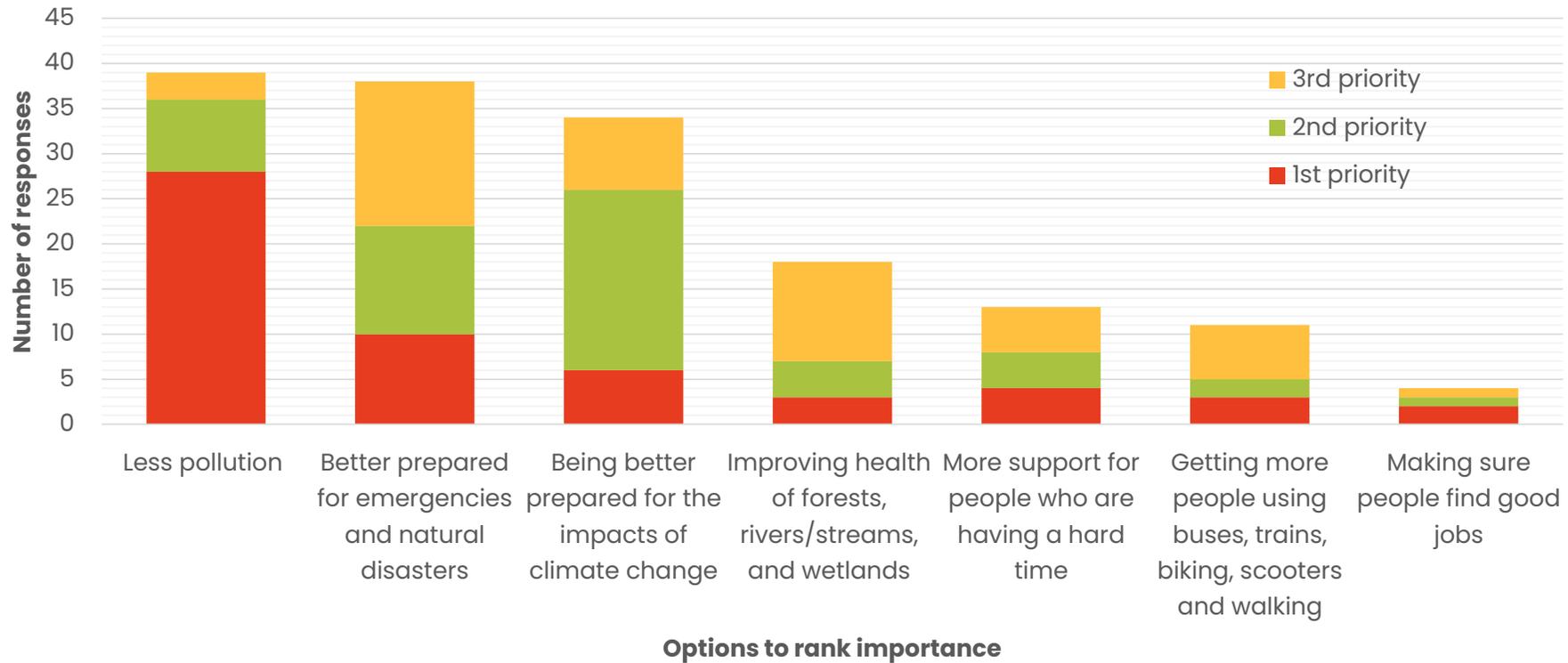
Demographics

- ✓ Kid's edition of the survey was distributed through the **Movin' March Newsletter**
- ✓ Survey ran for **2 weeks** (and continues to run)
- ✓ **64 kids** responded to the survey
- ✓ Age was mainly **9 and 10 years old**



What is the most important?

Over the next 10 years, what do you think is important? (Move the 7 boxes below. The most important at the top, the least important goes at the bottom.)



What should change?

What is one change you would like to see in the Region by the time you are an adult?

Less pollution

better pipes and the cost of living to go down

less littering and more electric cars

**Less food
wasting**

Less Racism, And more people supporting woman's rights

better climate

I'd like to see the city grow

Climate change has stopped because people are now being responsible

People being more inclusive no mater who it is

less bossy people

gaming forever and can teloport

To have less plastic in the environment.

good health

Climate change has stopped because people are now being responsible

**being ready for
emergencies**

no more great pacific garbage patch

Long Term Plan Committee
29 June 2023
Report 23.285



For Decision

EMERGING STRATEGIC FRAMEWORK FOR THE 2024-34 LONG TERM PLAN

Te take mō te pūrongo

Purpose

1. To advise the Long Term Plan Committee (the Committee) of the emerging LTP Strategic Framework and activity structure for the 2024-34 Long Term Plan, to enable us to proceed with the next phase of planning.

He tūtohu

Recommendations

That the Committee:

1. **Endorses** the emerging LTP Strategic Framework as an internal planning tool for the 2024-34 Long Term Plan (as outlined in Attachment 1).
2. **Notes** that there may be further iterations to the LTP Strategic Framework as the development of the 2024-34 Long Term Plan progresses.
3. **Agrees** to the initial Activity Group structure for Environment and Flood Protection, Metlink Public Transport, Regional Strategy and Partnerships, and Water Supply for the 2024-34 Long Term Plan.

Te horopaki

Context

2. Greater Wellington Regional Council (Greater Wellington) is currently developing its 2024-34 Long Term Plan (LTP). The LTP is the Council's main planning document which forms the basis of our accountability to the community.
3. The Committee was established to develop and approve Greater Wellington's LTP Consultation Document and Supporting Information. The Committee includes all Councillors and six mana whenua members who together will develop and recommend a final LTP to the Council for adoption by 30 June 2024.
4. Greater Wellington has a complex operating environment, informed by numerous strategies, plans, legislative obligations, committed contracts and multi-agency commitments. The LTP Strategic Framework provides the opportunity to be clear on what outcomes Greater Wellington is aiming for over the long-term and where it intends to focus in the shorter term. This helps provide direction to subsequent phases of the LTP development process and enables planning in an integrated and cohesive way.

5. The LTP Strategic Framework alongside the Financial and Infrastructure Strategies provides critical overarching strategic direction to support the organisation's planning process. The outcome of the process is a clear deliverable work programme with supporting budgets, defined levels of service, and performance measures.
6. As well as being an internal planning tool, the LTP Strategic Framework provides the basis from which we develop a shared narrative about our aspirations and plans to share with whānau, hapū, iwi and the community. A key communications tool is our Integrated Strategy model. Currently this is presented in the 2021-31 LTP¹ using a wharenuī design, which visually communicates the connected key elements of our LTP Strategic Framework, Te Whāriki Māori Outcomes Framework, and our organisation strategy. We will be reviewing and refreshing this tool to help us to communicate our outcomes and strategy to our communities and it will incorporate the new LTP Strategic Framework. This will be completed over the next nine months as the LTP is being prepared for Public Consultation.
7. Clause 2 of Schedule 10 to the Local Government Act 2022 (LGA) requires the LTP to identify the activity groups and activities a local authority intends to carry out during the LTP's duration.
8. Activity groups provide an important link between the LTP's strategic direction and its implementation. They describe what groups of activities we will carry out. Under each activity we then (in later stages of the LTP process) develop levels of service the community can expect and establish measures and targets to describe how these will be achieved.
9. Activity groups support us to be transparent and readily understood in our LTP by providing the delivery details about what we do, how we will do it, and who will benefit. This assists us to manage changes and amendments after the LTP has been adopted in June 2024.
10. The LGA lists several mandatory activities. Greater Wellington is required to include the water supply and flood protection and control works activity groups; the other mandatory activities are functions held by territorial authorities.

Te tātaritanga Analysis

Developing a strategic framework

11. Over the last few months, the Committee has had several workshops to consider the direction of Greater Wellington over the next three to ten years.
12. The focus of the workshops has been to identify priorities and develop the strategic direction. The workshops have been informed by the horizon scan research which identified key opportunities and challenges, as well as insights from early community engagement.
13. The discussions have been summarised and collated into [Attachment 1](#) - Emerging 2024-34 LTP Strategic Framework.

¹ Refer to pages 23-25 of Greater Wellington's 2021-31 Long Term Plan.

14. The Strategic Framework is in draft. It can be refined as we develop the LTP over the next 12 months. The final Strategic Framework will be confirmed when the LTP is adopted in June 2024, following formal consultation with the community.
15. This report is asking for endorsement of the emerging Strategic Framework to enable the next stage of LTP planning to progress.

Strategic Framework Structure

16. A three-part structure has been identified that clearly defines the purpose of each of the framework's elements.
 - a **Part one** is the *Long-Term LTP Strategic Framework* which captures the intergenerational impacts of our work.
 - b **Part two** is the *Cross-Organisation Focus Areas* which are cross-cutting priorities and objectives to support a cohesive and consistent approach to our planning and delivery.
 - c **Part three** is the *Activity Management Planning* process which will include implementation details including work programmes with supporting budgets, defined levels of service, and performance measures.
17. An overarching theme has been identified for the 2024-34 LTP, *to uphold te taiao² first*. This is intended to support us to realise rangatiratanga Māori and represents harmonious and constructive relationships between Te Pane Matua Taiao (Greater Wellington) and mana whenua – working together to restore and uphold the wellbeing of nga tangata, papatunuku and the natural environment. This will be embedded throughout the LTP process and supported by applying the taiao-specific Focus Area in Activity Management Planning.
18. The Long-Term LTP Strategic Framework is relatively stable over time. Two minor adjustments, that do not have a material impact, have been made to the Community Outcomes, including:
 - a removing 'including mana whenua and mātāwaka Māori communities' as this has been better integrated through the strategic framework and should be seen across all elements of the outcomes
 - b moving 'inclusive and equitable participation' from the Resilient Future to the Connected Communities outcome area to better reflect the community centred aspect of this outcome.

² Te taiao is our environment, we are part of te taiao.

We rely on what te taiao provides us to support our wellbeing - space to live, inspiration, energy, water, food, fibre and other materials. The places and infrastructure that we build leave impacts on te taiao. Land and water in both cities and rural areas can often be used without adequate regard for the natural processes which are necessary for our survival.

Embedding this approach is supported by the korowai aroha (cloak of love) provided by Mauri Tuhono (a framework for biodiversity that was developed by and for the community).

Cross-Organisational Focus Areas

19. Some cross-cutting focus areas have been identified by the Committee. The Focus Areas will impact all parts of the organisation and provide direction to our Activity Management Planning process.
20. Reviewed at the beginning of every Long Term Planning process, our Cross-organisation Focus Areas have shorter timeframes to move the organisation toward the intergenerational vision and community outcomes described in the Long-Term LTP Strategic Framework.
21. The proposed Focus Areas for the 2024-34 Long Term Plan are:
 - a active mana whenua partnerships and improved outcomes for Māori
 - b holistic approaches to deliver improved outcomes for te taiao
 - c leading action for climate resilience and emissions reduction
 - d improved access to services and equity of outcomes for communities.
22. The focus areas are of equal importance and have interconnections that support them to work together. In **Attachment 1**, there are several objectives identified for each Focus Area, further describing how to apply each area for cohesive and consistent planning, prioritisation, and delivery through the LTP.

Activity Management Planning

23. Activity Management Planning is an in-depth strategic planning process where we take our existing plans and apply a fresh lens based on the current context and strategic direction (from the LTP Strategic Framework, Finance Strategy, and Infrastructure Strategy) supporting us to take a longer-term and better-connected approach towards delivery of our outcomes.
24. Activity Management Planning is the next stage of the LTP process. The Activity Management Planning begins with interpreting the LTP Strategic Framework and developing Activity Group specific implementation details including activity-specific priorities, projects and programmes of work, and key result areas.

Activity Group Structure

25. It is important to adopt the Activity Group structure early in the LTP planning process so officers can start developing 10-year budgets and work programmes. This report outlines an initial Activity Group structure. Any future changes to this structure will come back to the Committee for consideration.
26. The structure was significantly updated in the 2021-31 LTP planning process to better align with our day-to-day operations within Greater Wellington (refer to Report 20.142).
27. Minor changes have been made to the listed group of activities for Metlink Public Transport to describe the activities more accurately for the community. The 2021-31 group of activities were described as strategy and customer; operations and commercial partnerships; assets and infrastructure. The updated activities are included in the table below.
28. We are currently reviewing the Environment and Flood protection group of activities following the stand-up of a new internal business group structure in May 2023. Before proposing further changes, legal and audit advice may be sought to ensure risks are

managed and the structure is compliant with the LGA. Any changes will come back to Committee for consideration.

- 29. No changes are proposed to the activities for the Regional Strategy and Partnerships or Water Supply Activity Groups.
- 30. The initial activity group structure for the 2024-34 LTP is as follows:

Environment and Flood Protection	Metlink Public Transport	Regional Strategy and Partnerships	Water Supply
Resource management	Public transport strategy and planning	Regional spatial planning	Bulk water supply
Biodiversity management	Public transport service delivery	Regional transport planning and programmes	
Land management	Public transport assets and infrastructure management	Regional economic development	
Pest management		Democratic services	
Flood protection and control works		Regional partnerships with mana whenua and Māori	
Regional parks		Emergency management	
Harbour management		Climate Change	

- 31. This report recommends the Committee agrees to this initial Activity Group structure for the 2024-34 LTP. Later phases of the LTP will detail what programmes and projects are proposed under these activity groups and what levels of service will be achieved. Any future proposed changes will come back to the Committee for consideration.
- 32. The direction set out in the emerging strategic framework is an evolution of the 2021-31 LTP. It takes into consideration our existing strategies and plans, contracts and commitments, and our long term aspirations for an extraordinary region – thriving environment, connected communities, resilient future.
- 33. The emerging strategic framework is the starting point for LTP planning and will iterate and evolve over the next 12 months. Some options for the Committee are outlined below.
- 34. If the Committee were to not endorse the strategic framework as proposed, this is likely to impact the timely development of the LTP and won't provide clear guidance to staff on how to focus their work programmes. This may risk successful project delivery.

Ngā hua ahumoni

Financial implications

35. There are no financial implications arising from this report, however, translating this emerging strategic framework into 10-year budgets will be the next step in the LTP process. The Committee will be involved in further workshops over the next six months to understand the financial implications, identify trade-offs and ensure appropriate prioritisation as we continue to develop the 2024-34 LTP.

Ngā Take e hāngai ana te iwi Māori

Implications for mana whenua and Māori

36. The matters requiring decision in this report were considered by officers in accordance with the process set out in Greater Wellington's report writing guidance.
37. It is important our LTP is relevant to mana whenua and Māori and they can see themselves reflected in it. There are several ways the emerging LTP Strategic Framework and LTP process will support us to achieve this, including:
- a mana whenua membership on the LTP Committee
 - b Activity Management Planning processes to deliver on the Focus Area *Partnerships with mana whenua and improved outcomes for Māori*
 - c embedding the overarching theme to uphold te taiao first and improving our capacity to take more holistic approaches to improve the wellbeing of our people and places
 - d being clear about how our activities function within each of the five catchments in the Wellington Region and where possible reporting our performance against those activities to better align with rohe specific interests of mana whenua
 - e our horizon scan research incorporates insights about Māori
 - f our community engagement reaches mana whenua and mātāwaka Māori providing opportunities to participate in our planning processes
 - g we are compliant and respectful in resourcing and applying Mātauranga Māori research and maintaining Māori data sovereignty rights
 - h the development of our integrated strategy which acknowledges the ongoing implementation of Te Whāriki, Greater Wellington's Māori Outcomes Framework.

Ngā tikanga whakatau

Decision-making process

38. The matters requiring decision in this report were considered by officers against the decision-making requirements of Part 6 of the Local Government Act 2002.

**Te hiranga
Significance**

39. Officers considered the significance (as defined by Part 6 of the LGA) of the matters for decision, alongside the Council’s *Significance and Engagement Policy* and Greater Wellington’s *Decision-making Guidelines*. Officers consider that these matters are of low significance, due to the preliminary nature of these decisions.

**Te whakatūtakitaki
Engagement**

- 40. As a preliminary stage of a longer process, this report is assessed as low significance and no engagement was legislatively required.
- 41. However, early-engagement was undertaken to seek initial community reactions to the Committee’s emerging priorities (2024-34 Long Term Plan Early-engagement - Report 23.283). This was the first step of community engagement as part of the development of the 2024-34 LTP.
- 42. Further community engagement will occur over the next year including a special consultative procedure in early 2024 on the draft 2024-34 LTP.

**Ngā tūāoma e whai ake nei
Next steps**

- 43. Activity Management Planning is the next phase of the LTP process. The Committee will work with officers to translate the strategic framework into proposed budgets and work programme.
- 44. Further workshops will be held with the Committee to discuss budgets, prioritisation and new initiatives. These workshops will take place from August through to December 2023 to provide a basis for consultation on the 2024-34 LTP in early 2024.

**Ngā āpitihanga
Attachment**

Number	Title
1	Emerging LTP Strategic Framework

**Ngā kaiwaitohu
Signatories**

Writer	Gemma Robinson – Kaitohutohu Matua Senior Strategic Advisor
Approvers	Zofia Miliszewska – Kaiwhakahaere Matua Head of Strategy and Performance Luke Troy – Kaiwhakahaere Matua Rautaki Group Manager Strategy

<p>He whakarāpopoto i ngā huritaonga Summary of considerations</p>
<p><i>Fit with Council’s roles or with Committee’s terms of reference</i></p> <p>The Long Term Plan Committee is responsible for developing and approving Greater Wellington’s Long Term Plan Consultation Document and Supporting Information and recommend a final Long Term Plan to Council for adoption.</p>
<p><i>Contribution to Annual Plan / Long Term Plan / Other key strategies and policies</i></p> <p>This report outlines the emerging strategic direction for the 2024-34 LTP. It does not affect the 2021-31 LTP or the 2022/23 or 2023/24 Annual Plans.</p>
<p><i>Internal consultation</i></p> <p>The emerging LTP Strategic Framework was developed in conjunction with the LTP Committee.</p> <p>Consultation occurred with the Executive Leadership Team, Chief Financial Officer, Te Hunga Whiriwhiri, LTP Steering Group, LTP Project Team, Environment Group, Metlink Public Transport Group, Regional Strategy and Partnerships Group, led by the Strategy and Performance team.</p>
<p><i>Risks and impacts - legal / health and safety etc.</i></p> <p>Legal and audit advice is sought throughout the development of the Long Term Plan. No legal or audit risks have been identified to date.</p> <p>There are no health and safety implications.</p>

Attachment 1: Emerging LTP Strategic Framework

Greater Wellington Te Pane Matua Taiao delivers a wide range of activities not limited to looking after regional parks, providing resource consents, helping people move around on buses, ferries and trains, to managing pests, providing emergency and hazard management, and protecting our communities from floods.

The emerging LTP Strategic Framework is a planning tool to support Greater Wellington to plan in an organised, cohesive, and consistent way.

2024-34	Overarching theme			
	<p>Te taiao (the environment) is upheld first through our 2024-34 Long Term Plan. This approach is supported by the korowai aroha (cloak of love) provided by Mauri Tuhono (a framework for biodiversity that was developed by and for the community). Te taiao is our environment, we are part of te taiao.</p> <p>Establishing this theme supports us to realise rangatiratanga Māori and represents harmonious and constructive relationships between Te Pane Matua Taiao and mana whenua as we work together to restore and uphold the wellbeing of nga tangata, papatunuku and the natural environment.</p>			
PART 1: Long-term LTP Strategic Framework WHY: To make intergenerational impacts that improve the environmental, social, cultural, and economic wellbeing of our region	Purpose	Working together for the greater environmental good		
	Vision	<p>He rohe taurikura – Nui te ora o te taiao, He hāpori kotahi, He manawaroa te āpōpō An extraordinary region - thriving environment, connected communities, resilient future</p>		
	Community Outcomes	<p>Nui te ora o te taiao Thriving environment. Healthy fresh and coastal water, clean and safe drinking water, unique landscapes and indigenous biodiversity and sustainable land use and a prosperous low carbon economy</p>		
		<p>He hāpori kotahi Connected communities. Vibrant and liveable region in which people can move around, safe, sustainable, and effective public transport, inclusive and equitable participation, sustainable rural and urban centres that are connected to each other</p>		
<p>He manawaroa te āpōpō Resilient Future. Safe and healthy communities, a strong and thriving low-carbon regional economy, adapting to the effects of climate change and natural hazards, community preparedness and modern and robust infrastructure</p>				
PART 2: Cross-Organisation Focus Areas (3-10 years) HOW: Guiding us to focus as an organisation and deliver meaningfully toward our vision	Focus Areas			
	<p>Active mana whenua partnerships and improved outcomes for Māori</p> <ul style="list-style-type: none"> Proactive partnerships with mana whenua Giving effect to our Te Tiriti obligations to create conditions for rangatiratanga Mana ōrite mō te Mātauranga Māori – equity of traditional knowledge systems informing our design, decision making, implementation and evaluation Effective engagement with mātāwaka Māori 	<p>Holistic approaches to deliver improved outcomes for te taiao</p> <ul style="list-style-type: none"> Deep insights strengthen planning, delivery, measurement, and storytelling Joined-up solutions that maximise investment and deliver shared outcomes Nature-based solutions reduce risk and improve the wellbeing of our people and places 	<p>Leading action for climate resilience and emissions reduction</p> <ul style="list-style-type: none"> Together with our regional partners we prepare and adapt to the effects of climate change and natural hazards Reducing corporate carbon emissions and building our climate risk preparedness Low-emissions economy, sustainable urban and rural development, and critical behaviour change 	<p>Improved access to services and equity of outcomes for communities</p> <ul style="list-style-type: none"> Improving access to services (including capacity and demand) Knowledge about our communities so we can deliver more effective and equitable results Communities have accessible information for informed decision-making Participation in a low-emissions economy and climate resilient region
PART 3: Activity Management Planning A process to determine WHAT we will deliver WHEN we will deliver it and WHO the results will benefit	Groups of Activities			
	<p>Environment and Flood Protection</p> <p><i>NOTE THIS GROUP OF ACTIVITIES IS UNDER REVIEW</i></p> <ul style="list-style-type: none"> Resource management Biodiversity management Land management Pest management Flood protection and control works Regional parks Harbour management 	<p>Metlink Public Transport</p> <ul style="list-style-type: none"> Public transport strategy and planning Public transport service delivery Public transport assets and infrastructure management 	<p>Regional Strategy and Partnerships</p> <ul style="list-style-type: none"> Regional spatial planning Regional transport planning and programmes Regional economic development Democratic services Regional partnerships with mana whenua and Māori Emergency management Climate Change 	<p>Water Supply</p> <ul style="list-style-type: none"> Bulk water supply
	ACTIVITY PRIORITIES TO COME	ACTIVITY PRIORITIES TO COME	ACTIVITY PRIORITIES TO COME	ACTIVITY PRIORITIES TO COME
	Activity Management Planning is the next stage of the LTP process. The Activity Management Planning begins with interpreting the LTP Strategic Framework and developing Activity Group specific implementation details including activity-specific priorities, projects and programmes of work, and key result areas.			